

**WORLD  
ENERGY  
COUNCIL**

# **World Energy Scenarios | 2016**



## **THE GRAND TRANSITION SUMMARY REPORT**

**IN COLLABORATION WITH ACCENTURE STRATEGY  
AND PAUL SCHERRER INSTITUTE**

## **ABOUT THE WORLD ENERGY COUNCIL**

The World Energy Council is the principal impartial network of leaders and practitioners promoting an affordable, stable and environmentally sensitive energy system for the greatest benefit of all. Formed in 1923, the Council is the UN-accredited global energy body, representing the entire energy spectrum, with more than 3000 member organisations located in over 90 countries and drawn from governments, private and state corporations, academia, NGOs and energy related stakeholders. We inform global, regional and national energy strategies by hosting high-level events, publishing authoritative studies, and working through its extensive member network to facilitate the world's energy policy dialogue.

Further details at [www.worldenergy.org](http://www.worldenergy.org) and [@WECouncil](https://twitter.com/WECouncil)

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## **ABOUT THIS REPORT**

Scenarios are plausible and challenging alternative futures. In producing the World Energy Scenarios, the World Energy Council collaborated with Accenture Strategy and the Paul Scherrer Institute to explore likely futures for the Grand Transition – a world of lower population growth, radical new technologies, greater environmental challenges, and a shift in economic and geopolitical power – looking to 2060.

This report presents three exploratory scenarios – Modern Jazz, Unfinished Symphony, and Hard Rock – that provide users with a common language for thinking and talking about current events. These scenarios provide energy leaders with an open, transparent, and inclusive framework to think about a very uncertain future, and thus assist in the shaping of the choices they make.

Over a period of three years, the scenarios were built by a network of more than 70 members, from over 25 countries, and quantified with a global multi-regional energy system model. Feedback was also gathered at the Council's Energy Leaders' Dialogues and at 14 workshops around the world, ensuring the inclusion of key insights from leaders of the industry, politics, economics, environment, technology, and science.

Produced in collaboration with:

**Accenture** Strategy as Project Partner,  
Scenarios

**Paul Scherrer Institute** as Project Partner,  
Scenarios: Energy Modelling and Scenario  
Quantification

**Arup** as Project Supporter, Scenarios: Special  
focus on Urban Innovation

The full report can be found at  
[www.worldenergy.org/publications](http://www.worldenergy.org/publications)

# PREFACE

The World Energy Council has produced a set of plausible explorative scenarios which build on previous Jazz and Symphony scenarios and set out three potential pathways for the energy sector. All three scenarios highlight potential shortfalls in terms of the balance of the Energy Trilemma, which calls for a simultaneous pursuit of secure, affordable and environmentally sound energy policies. However, one scenario in particular presents difficult conclusions for many. “Hard Rock” illustrates a path defined by a fragmented world with low global cooperation. Only positive leadership stemming against this “lowest common denominator” approach will produce outcomes with regards to climate change, energy access and global growth supported by robust energy security that can deliver on the UN defined Sustainable Development Goals (SDGs).

Our latest scenarios illustrate that a successful Grand Transition for the energy sector will require unprecedented global political and economic collaboration. Leaders and society need to embrace new realities and strive for continued innovation while maintaining stable investment frameworks. There will be intense pressure on the three dimensions of the Energy Trilemma as individual countries aim to improve energy security, expand energy equity and reduce carbon emissions. If we are unable to address these challenges, the Grand Transition could result in low growth, an inward looking future and with a stagnating energy sector.

In a time of unprecedented uncertainty, at the beginning of a Grand Transition that requires profound rethinking the Council views its scenarios as an important contribution for our dialogue among global energy leaders, innovators, investors, policy makers and society at large. The challenge ahead is immense: we need enabling policies and trade frameworks to deliver integrated, effective and efficient infrastructures, innovative urban planning solutions and adequate resilience responses. In order to succeed, leaders and society have to rethink the energy contract, find new ways to avoid deadlocks and allow for timely decisions.

We look forward to dialoguing with you on the basis of Modern Jazz, Unfinished Symphony, and Hard Rock to ensure we achieve the best possible understanding of the new realities and use it to develop the most adequate tools to manage these and deliver sustainable energy for all.



**Marie-José Nadeau**

Chair  
World Energy Council



**Christoph Frei**

Secretary General  
World Energy Council

# FOREWORD

This is a difficult time for the energy industry. Many of the new signals emerging – disruptive digitalisation, the commitment to decarbonisation and desire, in some countries, for a more national focus—indicate that new frameworks for thinking are needed. We cannot banish uncertainty but we can offer to stimulate thinking of what might be certain and uncertain, and where the new opportunities and risk exposures might be.

The three scenarios developed are Modern Jazz, which represents a ‘digitally disrupted,’ innovative, and market-driven world. Unfinished Symphony, a world in which more ‘intelligent’ and sustainable economic growth models emerge as the world drives to a low carbon future, and a more fragmented scenario called Hard Rock, which explores the consequences of weaker and unsustainable economic growth with inward-looking policies.

These three scenarios are a set of plausible and challenging energy futures with a time horizon to 2060. They are designed to illuminate how enterprise strategies and government policies, initiated in the period to 2030, will play out over the longer period. The 2016 World Energy Scenarios are the product of a three year process. Developed by World Energy Council members from across the globe, and produced with our collaborators Accenture Strategy and the Paul Scherrer Institute.

The process began with expert interviews with energy leaders, several workshops focused on framing the energy problematique and then building the scenario narratives and quantification. The central tool used for quantification was the Paul Scherrer Institute’s global multi-regional energy system model. The iteration between development of the narratives and the quantification provided the foundation for a powerful set of scenarios.

The scenarios were not framed or built by a central team rather they were the outcome of a series of workshops around the world. These took place in Beijing, Buenos Aires, Cartagena, Johannesburg, London, Manila, New Delhi, Paris and Washington DC. Those present who shaped the scenarios were members of the World Energy Council, many active in the Scenarios Study Group. And a wide range of experts, for example Arup on urban innovation, who provided advice and insights across a wide range of pertinent topics shaping the future of energy, from technology and economics, to societal, environmental and geopolitics. This was complemented by strong country and regional contributions. I would like to thank all those around the world who contributed to the success of the workshops. I do not have the space to identify all by name, but I would like to mention a few: Bosse Anderson, Jorge Bacher, Sudhanshu Bansal, Jean-Paul Bouttes, Francois Dassa, Fabien Derreal, Mauricio

Garrón, Antonio Augusto Gonçalves, Mikhel Harm, Yanbing Kang, Jose Antonio Vargas Lleras, James Marshall, Jean-Eudes Moncomble, Filipe Mota da Silva, Volkmar Pflug, Amanda Quintero, Hans-Wilhelm Schiffer, Ashutosh Shastri, Oskar Sigvaldason, Brian Statham, Renata Szczerbacki, Jean-Michel Trochet, Rob Whitney, Barry Worthington and Yufeng Yang.

The ability to incorporate the wide range of perspectives from multiple sources was only possible with effort from a talented core team. I would like to thank all members of the World Energy Scenarios team who have contributed to this project. This includes from Accenture Strategy, Melany Vargas, who co-authored the report, Arthur Hanna, Richard Kho and Serge Younes who provided trenchant commentary; from the Paul Scherrer Institute, Tom Kober, who led the modelling, and from the World Energy Council's secretariat Karl Rose, who co-facilitated the workshops and provided unique insights, Seijin Kim and Christoph Menzel, who provided invaluable support, and Zulandi van der Westhuizen who contributed to the start-up of the project.

The launch of the World Energy Scenarios report in Istanbul is not the end, but rather the start of a process of contributing to the development of global and regional energy agendas and working with teams regionally to envisage the meaning of this work locally. Additionally, this work can be used to challenge enterprises to rethink their business models, the robustness of existing strategies and policies, or offer a starting point to develop new ones.

We hope you find these scenarios to be stimulating.

We each have learned something from this process, what struck me was:

- The markedly different views across the world as to what constitutes “Business as Usual” and where we might be going to — there is no consensus
- How difficult it is to fully envisage the power of new technologies, impact of digitalisation, and their social consequences, and
- Meeting the 2°C limit requires not only high carbon prices, an enduring commitment across countries, but a scale of energy transformation, in such a short time, that seems to be without precedent. Can we do it?

Finally, I take full responsibility for any omissions or inaccuracies in the report.



**Ged Davis**

Executive Chair, World Energy Scenarios

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## EXECUTIVE SUMMARY

### THE GRAND TRANSITION

**Disruptive trends are emerging that will create a fundamentally new world for the energy industry.**

Since 1970, the world has seen rapid growth in energy demand, mainly satisfied by fossil fuels. The future will be different. Disruptive trends are emerging that will create a fundamentally new world for the energy industry, characterised by lower population growth, radical new technologies, greater environmental challenges, and a shift in economic and geopolitical power. These underlying drivers will re-shape the economics of energy. We call this uncertain journey into the new world of energy – The Grand Transition.

Over the past three years, the World Energy Council has explored the likely futures and outcomes for the Grand Transition. Our findings indicate:

- 1 THE WORLD'S PRIMARY ENERGY DEMAND GROWTH** will slow and per capita energy demand will peak before 2030 due to unprecedented efficiencies created by new technologies and more stringent energy policies.
- 2 DEMAND FOR ELECTRICITY** will double to 2060. Meeting this demand with cleaner energy sources will require substantial infrastructure investments and systems integration to deliver benefits to all consumers.
- 3 THE PHENOMENAL RISE OF SOLAR AND WIND ENERGY** will continue at an unprecedented rate and create both new opportunities and challenges for energy systems.
- 4 DEMAND PEAKS FOR COAL AND OIL** have the potential to take the world from “Stranded Assets” to “Stranded Resources”.
- 5 TRANSITIONING GLOBAL TRANSPORT** forms one of the hardest obstacles to overcome in an effort to decarbonise future energy systems.
- 6 LIMITING GLOBAL WARMING** to no more than a 2°C increase will require an exceptional and enduring effort, far beyond already pledged commitments, and with very high carbon prices.
- 7 GLOBAL COOPERATION, SUSTAINABLE ECONOMIC GROWTH, AND TECHNOLOGY INNOVATION** are needed to balance the Energy Trilemma.

# INTRODUCTION TO WORLD ENERGY SCENARIOS

**The Grand Transition is built on three new exploratory and metaphorically named scenarios looking to 2060: Modern Jazz, Unfinished Symphony, and Hard Rock. These scenarios provide energy leaders with an open, transparent, and inclusive framework to think about a very uncertain future.**

Building on the World Energy Council's previous scenarios, Modern Jazz represents a 'digitally disrupted', innovative, and market-driven world. Unfinished Symphony is a world in which more 'intelligent' and sustainable economic growth models emerge as the world drives to a low carbon future. The Council has also introduced an emerging and more fragmented scenario called Hard Rock, which explores the consequences of weaker and unsustainable economic growth with inward-looking policies. All three scenarios have then been quantified using a global, multi-regional energy system model.

Many lessons can be learned from the Modern Jazz, Unfinished Symphony, and Hard Rock scenarios. Each of these scenarios contributes to the debate on how environmental goals, energy security, and energy equity can best be achieved, taking into account a broad range of industry and policy structures.

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## THREE SCENARIOS



### Modern Jazz

Market-driven approach to achieving individual access and affordability of energy through economic growth.

- Market mechanisms
- Technology innovation
- Energy access for all



### Unfinished Symphony

Government-driven approach to achieving sustainability through interationally coordinated politics and practices.

- Strong policy
- Long-term planning
- Unified climate action







### Hard Rock








Fragmented approach driven by desire for energy security in a world with low global cooperation.

- Fragmented policies
- Local content
- Best-fit local solutions



SUMMARISING THE GRAND TRANSITION

Pre-determined	Factors that shaped world energy 1970 – 2015	Pre-determined elements 2015 – 2060
 <b>Population/ workforce</b>	Global population grew 2x (1.7% p.a.)	Global population will grow 1.4x (0.7% p.a.)
 <b>New technologies</b>	ICT revolution Productivity growth rate of 1.7% p.a.	Pervasive digitalisation; combinatorial impacts and productivity paradox
 <b>Planetary boundaries</b>	1,900+ Gt CO <sub>2</sub> consumed	1,000 Gt CO <sub>2</sub> consumed to 2100 for the 2°C target
 <b>Shifts in power</b>	Rapid economic rise of developing nations Growing role for global institutions e.g. UNFCCC, IMF, WTO, etc. including G20	2030: India is most populous country 2035 – 45: China is the world’s largest economy

Critical uncertainties	Modern Jazz	Unfinished Symphony	Hard Rock
 <b>Productivity and economic growth</b>	 <p>GDP 3.3% p.a. (2015–2060) Digital boost Tech innovation</p> <p>GDP per capita 2060 USD \$30,600</p>	 <p>GDP 2.9% p.a. (2015–2060) Sustainable growth Circular economies</p> <p>GDP per capita 2060 USD \$25,200</p>	 <p>GDP 1.7% p.a. (2015–2060) Fragmented markets Local content</p> <p>GDP per capita 2060 USD \$14,700</p>
 <b>Climate change</b>	Cumulative carbon emission 2015 – 2060 1,491 Gt CO <sub>2</sub>	Cumulative carbon emission 2015 – 2060 1,165 Gt CO <sub>2</sub>	Cumulative carbon emission 2015 – 2060 1,642 Gt CO <sub>2</sub>
 <b>International governance</b>	Economics focused international governance	Broad-based international governance	Fractured and weak international system
 <b>Tools for action</b>	Markets	States	Patchwork of States and Markets

## IMPLICATIONS FOR ENERGY SECTOR

Each of the three scenarios – Modern Jazz, Unfinished Symphony, and Hard Rock – describes the development of a possible future energy system at the global and regional level. Key features across three scenarios are outlined below:

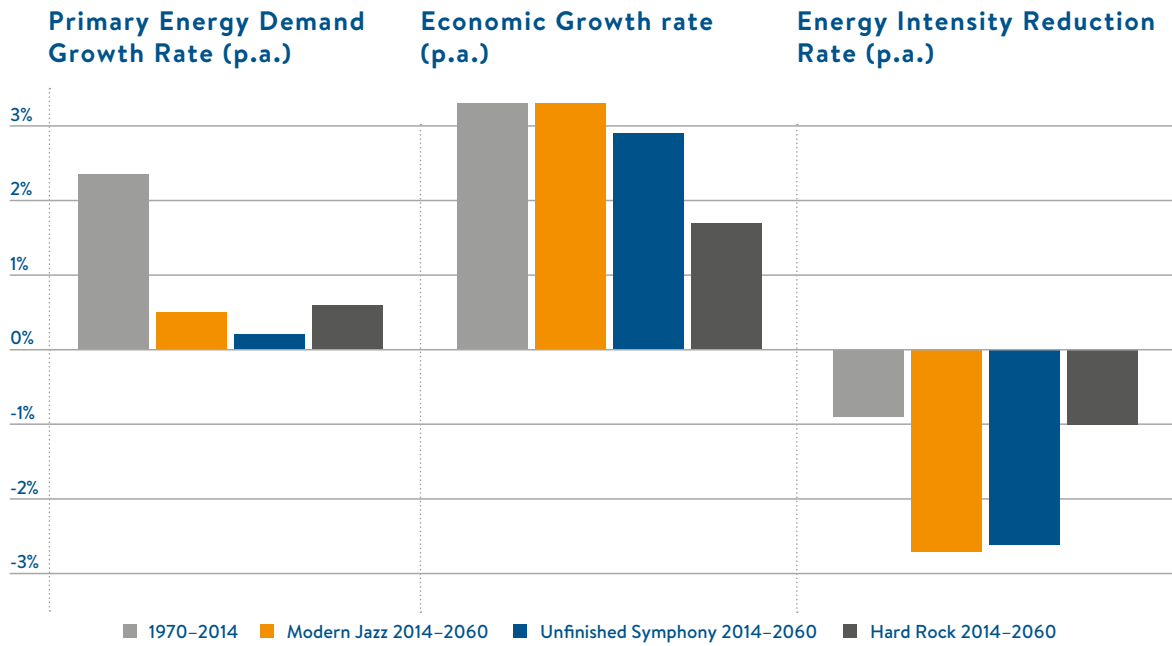
**1 THE WORLD'S PRIMARY ENERGY DEMAND GROWTH** will diminish and per capita energy demand will peak before 2030 due to unprecedented efficiencies created by new technologies and more stringent energy policies.

Since 1970, demand for energy has more than doubled. New technologies to 2060 will keep energy demand growth moderate relative to historical trends, and will help to enable industrialised economies to transition more quickly into service and sustainability-led growth. Efficiency gains will be made through the deployment of more efficient energy resources, combined with the effect of digital technologies that will help to enable smart grids, smart buildings, smart homes and offices, and smart cities. Advanced manufacturing, automation, telecommuting, and other technologies also will disrupt traditional energy systems.

As a result, final energy consumption to 2060 grows 22% in Unfinished Symphony, 38% in Modern Jazz, and 46% in Hard Rock. Primary energy demand to 2060 grows just 10% in Unfinished Symphony, 25% in Modern Jazz, and 34% in Hard Rock. Per capita primary energy demand peaks before 2030 with a maximum annual per capita usage of energy reaching 1.9 TOE.

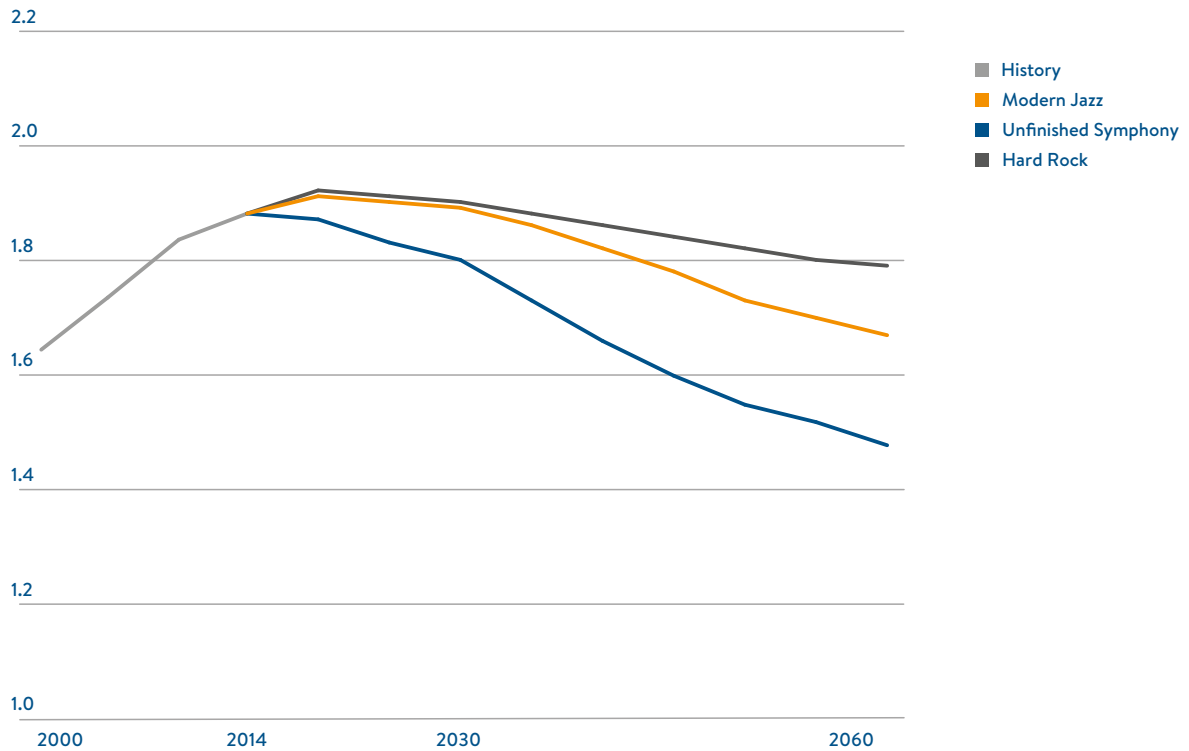
Energy intensity will decline three times faster in Modern Jazz and Unfinished Symphony. Substantial efficiencies will be gained through the deployment of solar and wind electricity generation capacity. Conversion rates for these renewable energy sources are much higher than those for fossil fuel plants, meaning less energy will be needed from the primary source.

## SLOWER ENERGY DEMAND GROWTH



## PEAKING IN PER CAPITA PRIMARY ENERGY DEMAND BEFORE 2030

Per Capita Primary Energy Demand (TOE)



Source: World Energy Council, Paul Scherrer Institute, Accenture Strategy

**2 DEMAND FOR ELECTRICITY** will double to 2060. Meeting this demand with cleaner energy sources will require substantial infrastructure investments and systems integration to deliver benefits to all consumers.

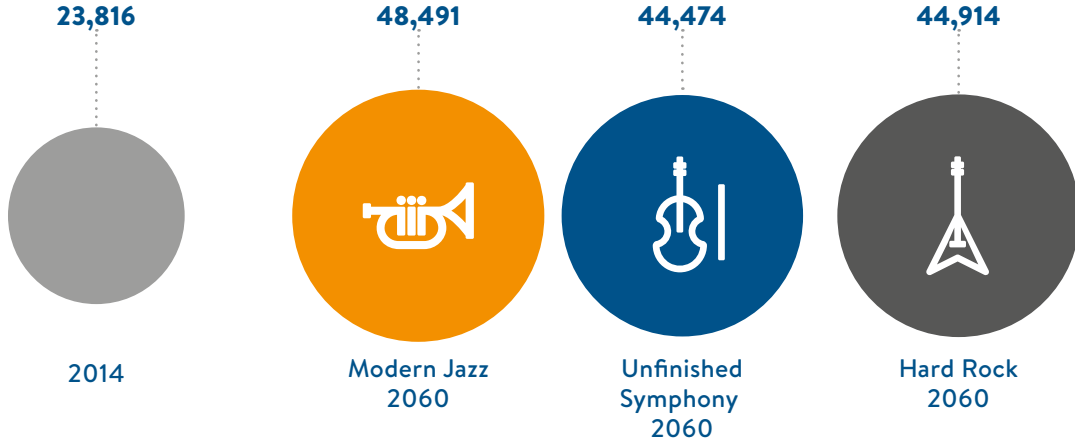
Technology-enabled urban lifestyles demand more electricity. The growth of the middle class, rising incomes, and more electricity-enabled appliances and machines contribute to electricity demand doubling to 2060. Electricity reaches 29% of final energy consumption in Unfinished Symphony, 28% in Modern Jazz, and 25% in Hard Rock. Meeting growing electricity demand requires substantial infrastructure investments. Electricity generation investment to 2060, in these scenarios, ranges from US\$ 35-43 trillion (based on 2010 market exchange rate).

New cleaner generation is needed to meet climate targets and utility business models are pushed to the limits by stringent policies and shifting consumer demands. The industry must find a way to navigate shifting dynamics. More stringent regulatory requirements for a low-carbon future will force companies everywhere to make significant changes in their business models or face collapse. This change is particularly pronounced for utilities who must respond quickly to changing demand patterns.

Modern Jazz sees the emergence of three models to manage renewable energy penetration and distributed systems: Utility-scale Low Carbon Energy Producers, Distribution Platform Optimizers, and Energy Solution Integrators. Unfinished Symphony sees highly integrated models and funding mechanisms to allocate the system costs of renewables to avoid zero-marginal cost destruction. Hard Rock sees an assortment of models that work well in a unique local context.

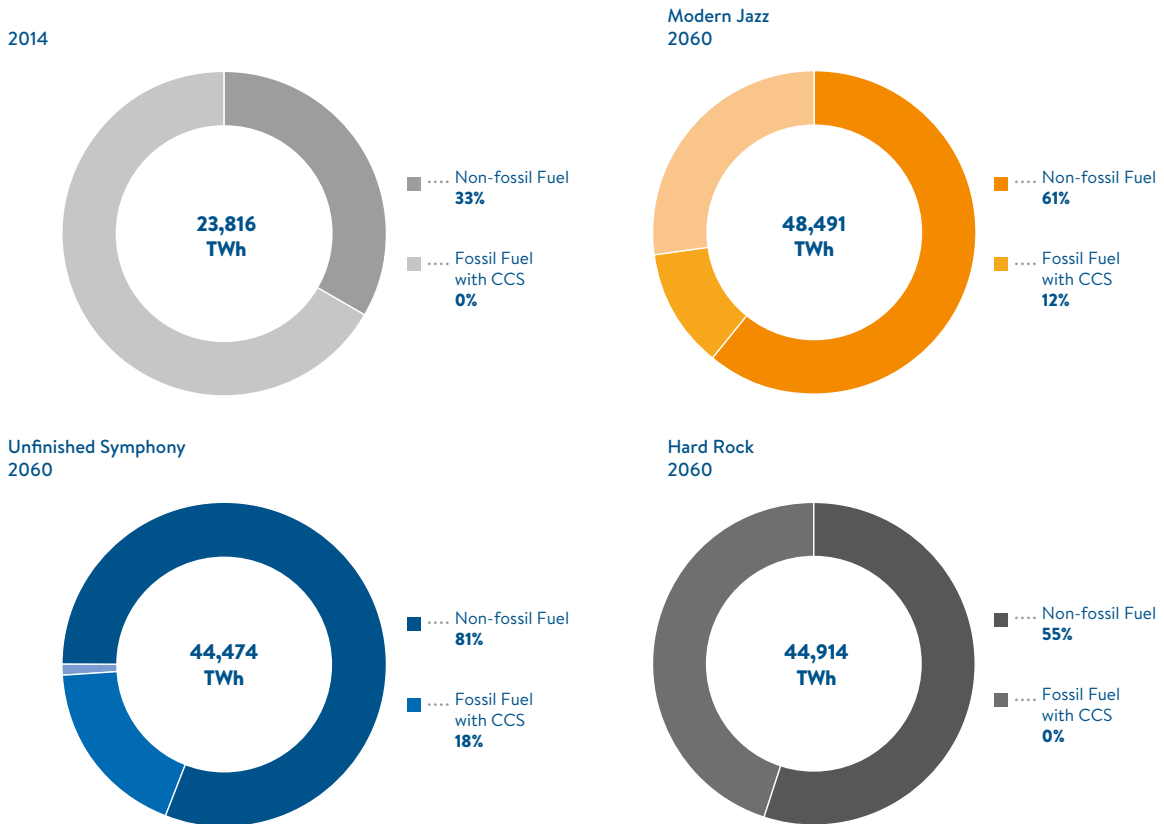
DEMAND FOR ELECTRICITY WILL DOUBLE

Electricity Generation (TWh)



MEETING ELECTRICITY DEMAND WITH CLEANER SOURCES

Non-fossil Fuel and CCS Shares of Electricity Generation



Source: World Energy Council, Paul Scherrer Institute, Accenture Strategy

### **3 THE PHENOMENAL RISE OF SOLAR AND WIND ENERGY** will continue at an unprecedented rate and create both new opportunities and challenges for energy systems.

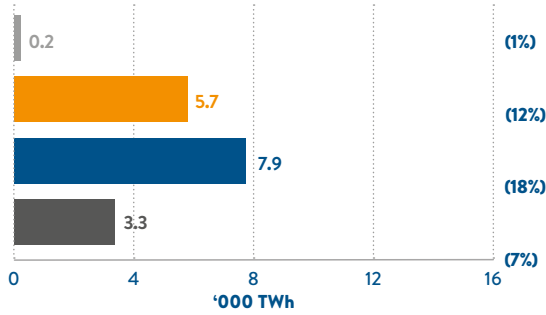
Growth in non-fossil energy sources will dominate electricity generation to 2060, driven by solar and wind capabilities. The steep reductions in the technology learning curve seen in the last decade continue through to 2060 across the three scenarios and are most strongly observed in Modern Jazz and Unfinished Symphony where cost reductions are greater than 70% for the period.

Solar and wind energy account for only 4% of power generation in 2014, but by 2060 it will account for 20% to 39% of power generation. In Unfinished Symphony, strong policy supported by hydro and nuclear capacity additions will allow intermittent renewables to reach 39% of electricity generation by 2060. Large-scale pumped hydro and compressed air storage, battery innovation, and grid integration provide dependable capacity to balance intermittency. Modern Jazz sees intermittent renewables reach 30% of generation enabled by distributed systems, digital technologies, and battery innovation. For both resources (solar and wind), the largest additions will be seen in China, India, Europe, and North America. With less capacity for infrastructure build-out, Hard Rock sees the lowest penetration, with solar and wind generation reaching 20% by 2060.

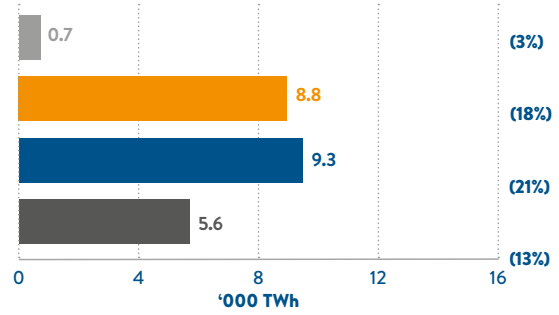
Other non-fossil fuels, such as hydro and nuclear, will continue to grow. Regionally, there will be greater differences, for example, with hydro being particularly important in Africa and nuclear in East Asia (especially China), and both remaining significant to regional power companies.

## SOLAR AND WIND GROW AT UNPRECEDENTED RATE

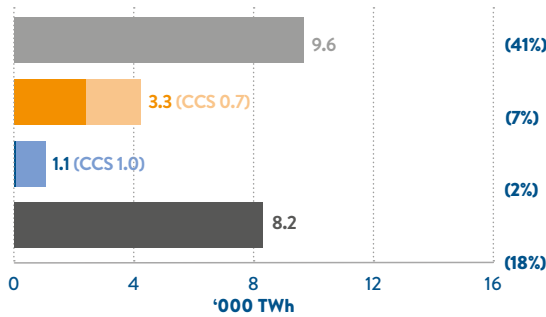
Electricity Generation by Source  
Solar



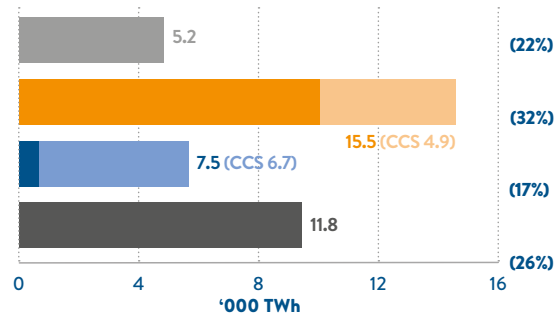
Wind



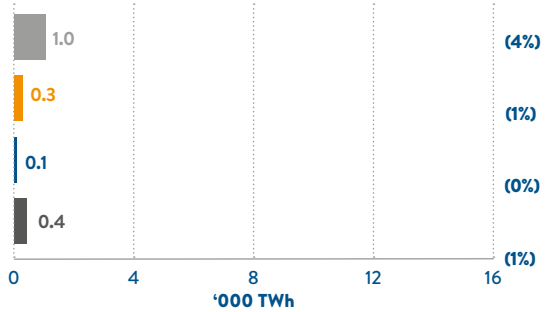
Coal



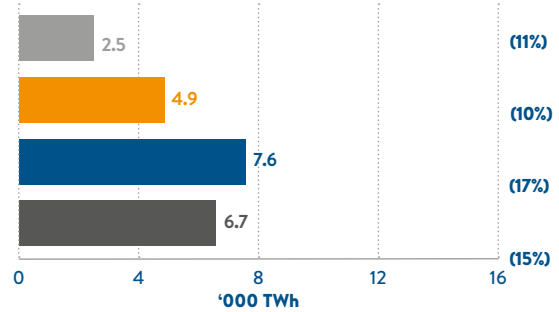
Natural Gas



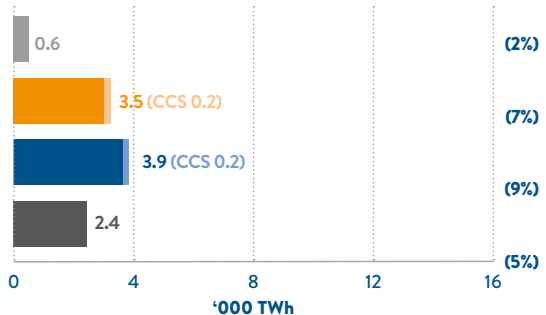
Oil



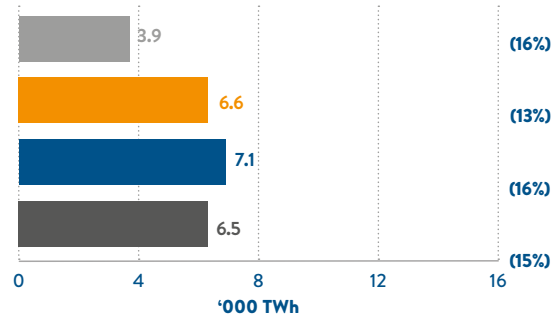
Nuclear



Biomass and others



Hydro



■ 2014 ■ Modern Jazz 2060 ■ Unfinished Symphony 2060 ■ Hard Rock 2060

(XX%) – Share of Electricity Generation

Source: World Energy Council, Paul Scherrer Institute, Accenture Strategy

## **4 DEMAND PEAKS FOR COAL AND OIL** have the potential to take the world from “Stranded Assets” to “Stranded Resources”.

Fossil fuel share of primary energy has shifted just 5% in the last 45 years from 86% in 1970 to 81% in 2014. To 2060, the momentum of new technologies and renewable energy generation results in the diversification of primary energy. Fossil fuel share of primary energy will fall to 70% by 2060 in Hard Rock, 63% in Modern Jazz, and 50% in Unfinished Symphony.

Coal peaks before 2020 in Modern Jazz and Unfinished Symphony. Unfinished Symphony achieves the most drastic changes with 2060 supplies falling to 724 MTOE. An emphasis on energy security means Hard Rock sees a higher reliance on coal, and peaking in 2040 at 4,044 MTOE. The biggest driver of variance is the degree to which China and India utilise coal to 2060.

Oil peaks in 2030 in Modern Jazz at 103 mb/d and at 94 mb/d in Unfinished Symphony. Despite growing demand for transport fuels, new technologies and competition from alternatives drive diversification and lead demand to slow beyond 2030. Hard Rock sees status quo transport systems dominate. As a result, oil sees a peak and plateau of about 104 mb/d between 2040 and 2050. Unconventional oil reaches 15–16 mb/d in Modern Jazz and Hard Rock. MENA remains the dominant oil producer to 2060 in all three scenarios.

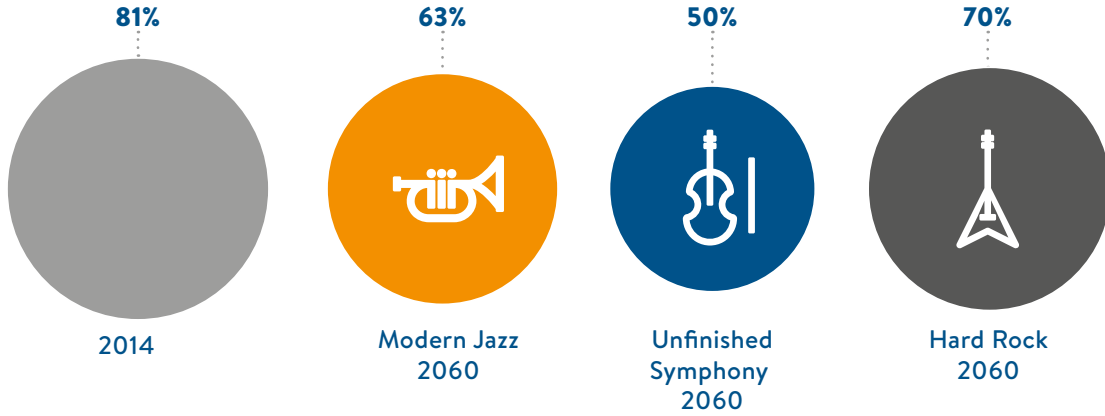
The rate of natural gas growth varies broadly across the three scenarios. Modern Jazz sees the rise of LNG and the largest role for natural gas. Technology developments continue in unconventional gas led by North America and later Argentina, China, and Australia. Hard Rock also sees growth driven by unconvensionals, but lower gas trade and reduced technology transfer make resources more expensive. Stringent emissions mandates in Unfinished Symphony mean gas grows more slowly.

Demand peaks for coal and oil have the potential to take the world from stranded assets predominantly in the private sector to state-owned stranded resources and could cause significant stress to the current global economic equilibrium with unforeseen consequences on geopolitical agendas. Carefully weighed exit strategies spanning several decades need to come to the top of the political agenda, or the destruction of vast amounts of public and private shareholder value is unavoidable. Economic diversification and employment strategies for growing populations will be a critical element of navigating the challenges of peak demand.



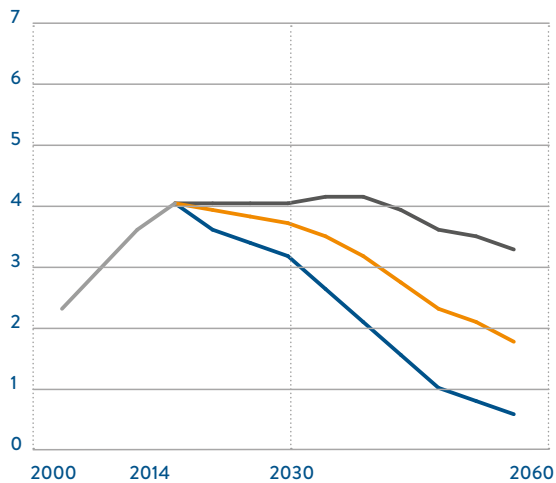
**FOSSIL FUEL SHARE WILL FALL**

**Fossil Fuel Share of Primary Energy**

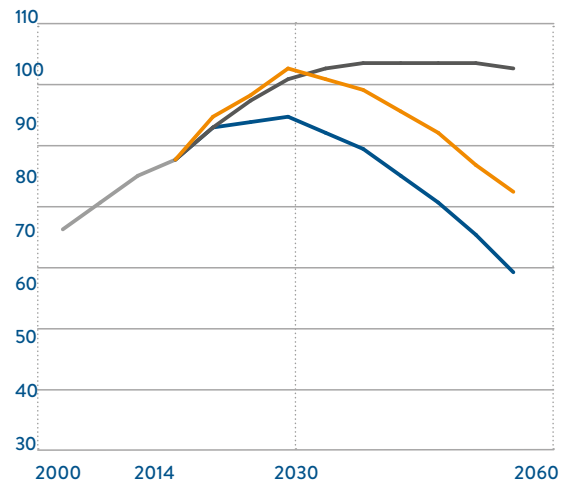


**PEAKING DEMANDS FOR COAL AND OIL; INCREASING DEMAND FOR NATURAL GAS**

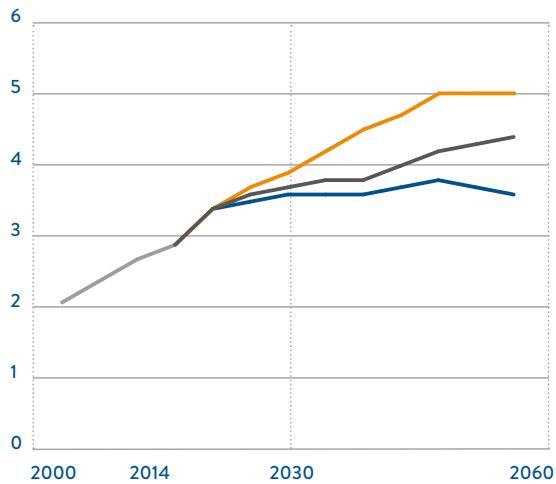
**Coal Demand ('000 MTOE)**



**Oil Demand (mb/d)**



**Natural Gas Demand ('000 MTOE)**



- History
- Modern Jazz
- Unfinished Symphony
- Hard Rock

Source: World Energy Council, Paul Scherrer Institute, Accenture Strategy

**5** **TRANSITIONING GLOBAL TRANSPORT** forms one of the hardest obstacles to overcome in an effort to decarbonise future energy systems.

The diversification of transport fuels drives disruptive change that helps to enable substantial reductions in the energy and carbon intensity of transport. Oil share of transport falls from 92% in 2014 to 60% in Unfinished Symphony, 67% in Modern Jazz, and 78% in Hard Rock. Advances in second and later third generation biofuels make substantial headway in all three scenarios, ranging from 10% of total transport fuel in 2060 in Hard Rock, 16% in Modern Jazz, and 21% in Unfinished Symphony.

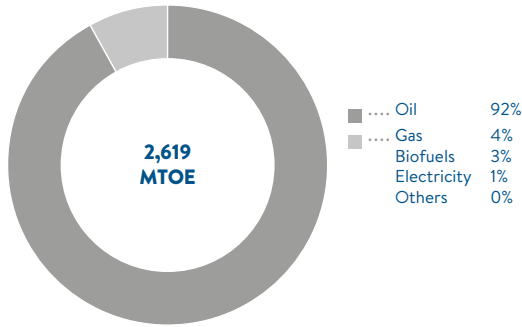
Disruption is also created by electricity in personal transport systems. A growing global middle class drives the light-duty vehicle fleet to grow 2.5 to 2.7 times to 2060. Modern Jazz and Unfinished Symphony see rapid penetration of electric and hybrid plug-in vehicles globally which reflect 26% to 32% of the light duty vehicle fleet in 2060. Hybrid petroleum vehicles reflect another 24% to 31% share of the fleet.

Progress is made through differing mechanisms. In Modern Jazz, consumer preferences and growing availability of vehicle charging infrastructure through distributed energy systems drive penetration of alternative transport solutions. Conversely, in Unfinished Symphony, government support schemes and integrated city planning result in fewer overall vehicles and penetration of alternative transport solutions, especially in urban areas. Hard Rock sees less infrastructure build-out and therefore less penetration of alternative fuels.

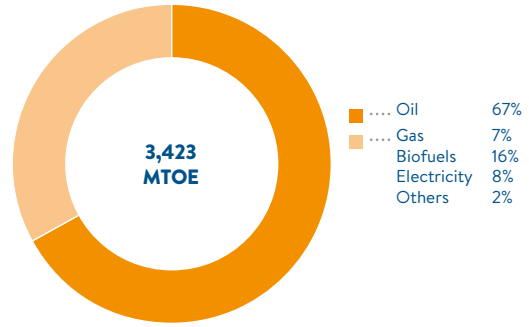
## OIL DOMINANT, BUT TECHNOLOGICAL DIVERSIFICATION OF TRANSPORT FUEL

### Transport Energy Mix

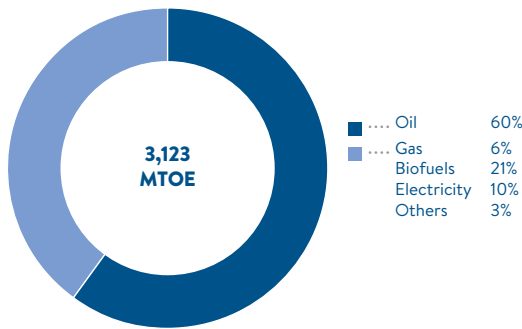
2014



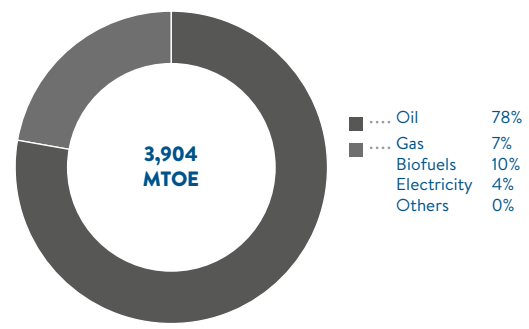
Modern Jazz 2060



Unfinished Symphony 2060

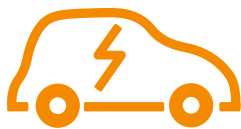


Hard Rock 2060



## RAPID PENETRATION OF ELECTRIC VEHICLES

### Electric Vehicles Share of Light-duty Vehicle Fleets



**26% of 3.0 billion**

Modern Jazz 2060



**32% of 2.8 billion**

Unfinished Symphony 2060



**9% of 2.9 billion**

Hard Rock 2060

Source: World Energy Council, Paul Scherrer Institute, Accenture Strategy

**6** **LIMITING GLOBAL WARMING** to no more than a 2°C increase will require an exceptional and enduring effort, far beyond already pledged commitments, and with very high carbon prices.

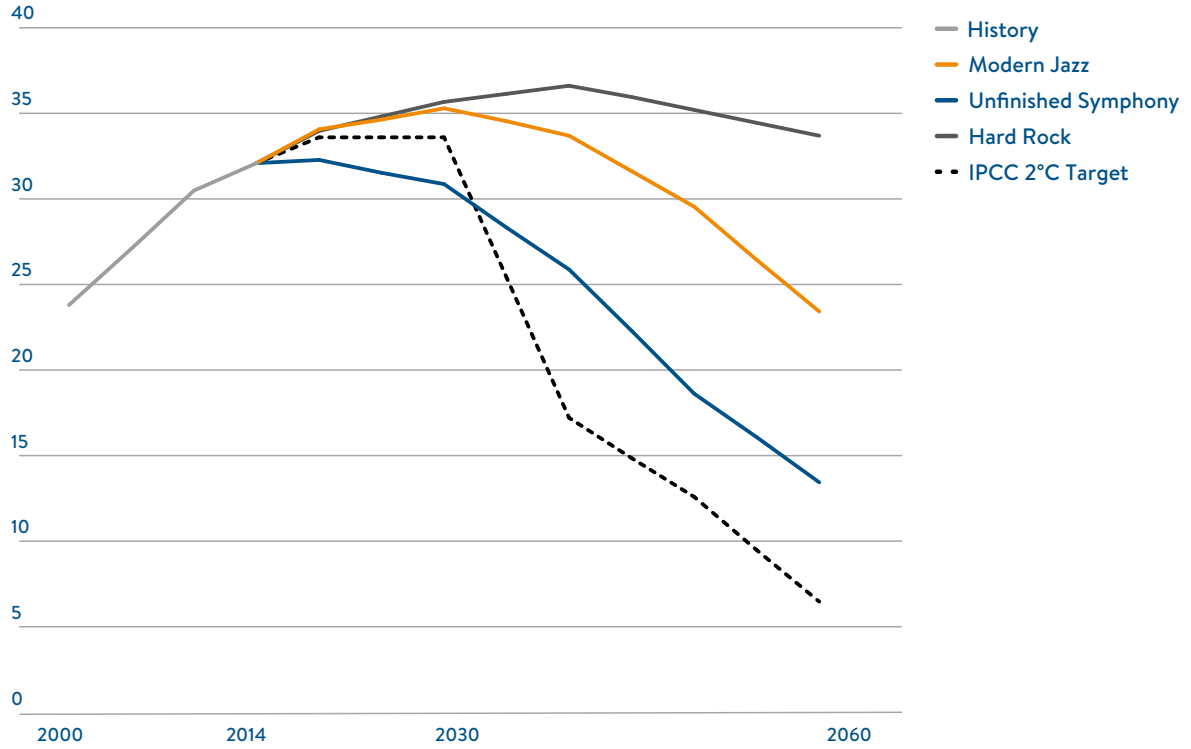
Substantial reduction in carbon intensity drives carbon emissions to peak between 2020 and 2040 across the three scenarios. Still, to reach global climate targets, the world needs an exceptional and enduring effort on top of already pledged commitments, and coordinated global action at unprecedented levels, with meaningful carbon prices. These characteristics are most apparent in Unfinished Symphony where the world comes closest to meeting climate targets. Joint strategic planning efforts, unseen over the last decades, drive global carbon emissions in 2060 to fall 61% below 2014 value.

In Modern Jazz, the deployment of new technologies creates efficiencies and enables continued reductions in the learning curves of solar and wind. Global carbon emissions fall by 28% from 2014 to 2060. A fragmented global economic and political system means Hard Rock sees an overall emissions increase of 5% to 2060, despite lower upward pressure from economic growth. Without global commitment, reductions in carbon and energy intensity for Hard Rock are less than half of what is seen in the other two scenarios.

In all three scenarios, the carbon budget is likely to be broken in the next 30 to 40 years. Modern Jazz and Hard Rock exceed the 1,000 Gt CO<sub>2</sub> carbon budget in the early 2040s and Unfinished Symphony exceeds the budget before 2060.

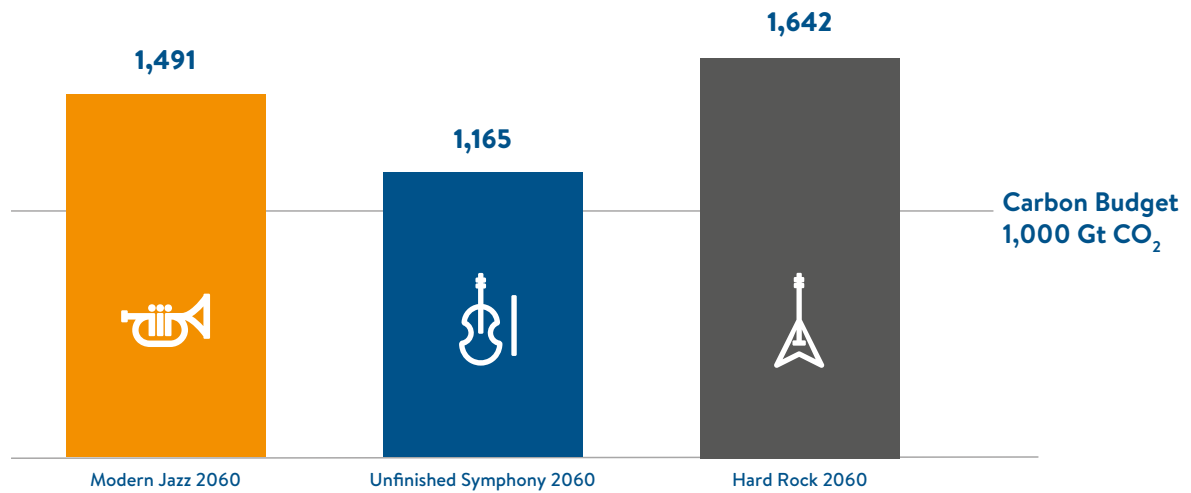
PEAKING CARBON EMISSIONS BETWEEN 2020 AND 2040

Annual Carbon Emissions (Gt CO<sub>2</sub>)



CARBON BUDGET TO BE BROKEN IN THE NEXT 30 TO 40 YEARS

Cumulative Carbon Emissions 2015–2060 (Gt CO<sub>2</sub>)

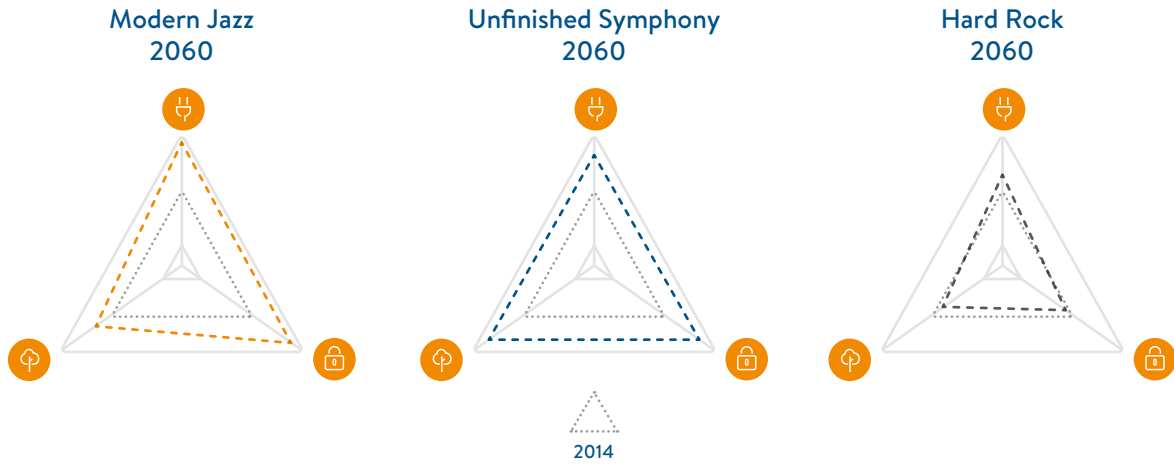


Source: World Energy Council, Paul Scherrer Institute, Accenture Strategy

## **7** GLOBAL COOPERATION, SUSTAINABLE ECONOMIC GROWTH, AND TECHNOLOGY INNOVATION are needed to balance the Energy Trilemma.

Each scenario emphasises one of the three dimensions of what World Energy Council calls the Energy Trilemma. This definition applies to the energy sustainability of three core dimensions: Energy Security, Energy Equity, and Environmental Sustainability. Modern Jazz and Unfinished Symphony both provide models for sustainable economic growth and technology innovation. Modern Jazz achieves the highest energy equity. Unfinished Symphony demonstrates the importance of global cooperation in achieving environmental sustainability. Hard Rock demonstrates how, when economic growth comes under pressure and social tensions increase, governments tend to lower consideration of global impacts and focus on domestic energy security.

TRILEMMA



	Modern Jazz	Unfinished Symphony	Hard Rock
Energy Security	<ul style="list-style-type: none"> <li>Higher energy production</li> <li>Greater trading and diversity of international fossil energy suppliers</li> </ul>	<ul style="list-style-type: none"> <li>Wider diversity of energy resource types</li> <li>Government-promoted investment in Infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>More domestic production</li> <li>Lower capacity for funding infrastructure</li> <li>Lower trade</li> </ul>
Energy Equity	<ul style="list-style-type: none"> <li>Energy Access for all by 2060</li> </ul>	<ul style="list-style-type: none"> <li>0 – 0.5 bn people still lack access to energy</li> </ul>	<ul style="list-style-type: none"> <li>0.5 – 1 bn people still lack access to energy</li> </ul>
Environmental Sustainability	<ul style="list-style-type: none"> <li>Surpass Carbon budget in early 2040s</li> <li>Emissions fall 28% below 2014 volumes in 2060</li> </ul>	<ul style="list-style-type: none"> <li>Surpass carbon budget in before 2060</li> <li>Emissions fall 61% below 2014 volumes in 2060</li> </ul>	<ul style="list-style-type: none"> <li>Surpass carbon budget in early 2040s</li> <li>Emissions are 5% above 2014 volumes in 2060</li> </ul>

Source: World Energy Council, Paul Scherrer Institute, Accenture Strategy

## RECOMMENDATIONS

The world is on the cusp of change. The energy industry is facing decades of transformation. The challenge to the world's industry leaders is to maintain the current integrity of energy systems worldwide while steering towards this new transformed future. This requires new policies, strategies, and the consideration of novel and risky investments. Each scenario provides insight into high impact areas of consideration for industry leaders and highlights areas for action:

- Reassess capital allocations and strategies
- Target geographies and new growth markets in Asia, MENA, and Sub-Saharan Africa
- Implement new business models that expand the energy value chain and exploit the disruption
- Develop decarbonisation policies
- Address socioeconomic implications of climate change policies

Leaders are faced with important decisions in the context of high political, financial, technological, and social uncertainty about the future of energy. The decisions taken in the next 5 to 10 years, in response to these and other implications, will have profound effects on the development of the energy sector in the coming decades.

The differing outcomes across the three scenarios provide leaders with short-term signals. These signals are invaluable to the robust development of medium to long-term enterprise strategies, government policies, investment and divestment decisions. For example, leaders may want to explore what assets in their portfolio may become stranded assets by 2030 or 2040 in Modern Jazz, Unfinished Symphony, or examine Hard Rock realities.

These scenarios can also be applied to assess the consequences of climate change policies and to consider the robustness of portfolios for large-scale infrastructure investments, such as power plants for the period to 2060. In exploring these and other complex decisions, the Modern Jazz, Unfinished Symphony, and Hard Rock scenarios provide energy leaders with an open, transparent, and inclusive framework to ponder and assess a very uncertain future.



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